

**24 gennaio 2017 Modulo Jean Monnet III ed. Università di Catania conferenza
su *Nuove Competenze per Nuove Sfide: politiche nazionali ed europee per la
lotta alla Criminalità Organizzata***

MAFIE IN EUROPA E NON SOLO: LE INFILTRAZIONI DELLA CRIMINALITA' ORGANIZZATA NELL'ECONOMIA LEGITTIMA

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Questa presentazione

Suggerisce politiche innovative e risposte istituzionali efficaci ai cambiamenti in atto nelle strutture ed attività delle organizzazioni criminali in Europa...e fuori

- ✓ I traguardi dell'European Security Agenda e dell'agenda per lo sviluppo sostenibile 2030 delle Nazioni Unite*. In ambedue i casi emerge la necessità di intervenire sulla produzione di ricchezze illegali
- ✓ Le dinamiche transnazionali delle O.C. in Europa: ricchezze prodotte, e gli investimenti nell'economia legittima
- ✓ Le nuove priorità: le infiltrazioni criminali nell'economia legittima
- ✓ Il contributo della ricerca allo sviluppo di politiche innovative ed al miglioramento delle capacità investigative:
- ✓ Dalle mappe fredde alle mappe «calde» di rischio

**target 16.4 By 2030, significantly reduce illicit financial and arms flows, strengthen the recovery and return of stolen assets and combat all forms of organized crime*

Estimates of illicit markets in Europe

Illicit revenues per year – billion euro

Illicit market	7 OCP countries	Whole EU
Heroin	5.7	8.0
Cocaine	5.3	6.8
<i>Cannabis</i>	<i>5.4</i>	<i>6.7</i>
<i>Amphetamines</i>	<i>1.6</i>	<i>2.8</i>
<i>Ecstasy</i>	<i>2.2</i>	<i>3.5</i>
ITTP	5.2	9.4
Counterfeiting	21.6	42.7
ITF	-	0.4
MTIC frauds	16.9	29.3
<i>Cargo theft</i>	<i>0.36</i>	<i>0.42</i>
TOTAL	64.2	109.9

Source: Transcrime-OCP estimates. In *italics* estimates by other authors.

Drivers behind criminal investments

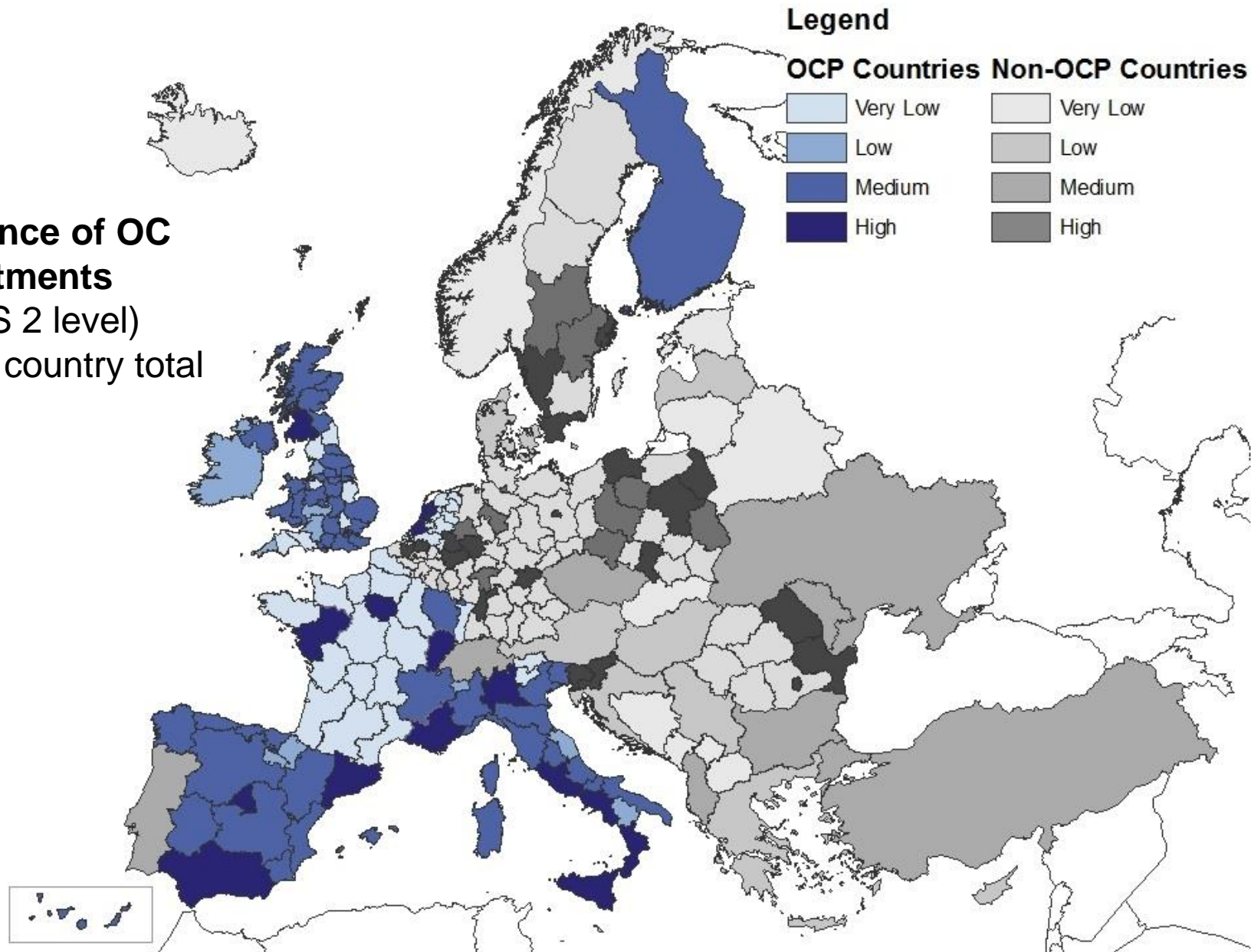
- Laundering of criminal proceeds
- Cleaning criminal reputation
- Control of the territory
- Infiltration into the political/administrative sphere
- Social consensus (e.g. jobs offers)
- Cultural reasons
- Facilitating criminal activities (e.g. food trade to cover drug trafficking; oil companies to commit VAT fraud)

Geography of criminal investments

- Most EU member states are interested by criminal investments
- Regions with the highest evidence of investments:
 - - Southern Italy
 - - North-western Italy (especially Lombardy)
 - - Southern Spain (especially Andalusia)
 - - Provence-Alpes-Côte d'Azur
 - - Large urban areas (Madrid, London, Paris, Berlin)
 - - Border areas and transit ports

Geography of criminal investments

Evidence of OC investments
(NUTS 2 level)
% on country total



Business sectors with evidence of criminal investments

HIGH evidence	<ul style="list-style-type: none">• Bars and restaurants• Construction• Wholesale and retail trade (in particular of food products and clothing)• Transportation and logistics
MEDIUM evidence	<ul style="list-style-type: none">• Hotels• Real estate activities
EMERGING sectors	<ul style="list-style-type: none">• Renewable energy• Casinos, VLT, slot machines• Money transfer agencies• Waste and scrap management• Agriculture and food companies

Source: Project OCP (www.ocportfolio.eu)

A plurality of criminal actors

- Italian mafias
 - - 'Ndrangheta
 - - Camorra
 - - Cosa Nostra
- Chinese OCGs
- Russian/Georgian OCGs
- Outlaw Motorcycle gangs
- Former terrorist and paramilitary groups
- Smaller OCGs
- 'Free-lance' entrepreneurs and brokers
- Emerging 'Joint-ventures' among different OCGs to manage legitimate businesses

Italian Mafias investments in Europe

ORGANISED
CRIME
PORTFOLIO

ITALIAN ORGANISED
CRIME GROUPS (OCGs):

- Apulian OCGs
- Camorra OCGs
- Cosa Nostra OCGs
- 'Ndrangheta OCGs

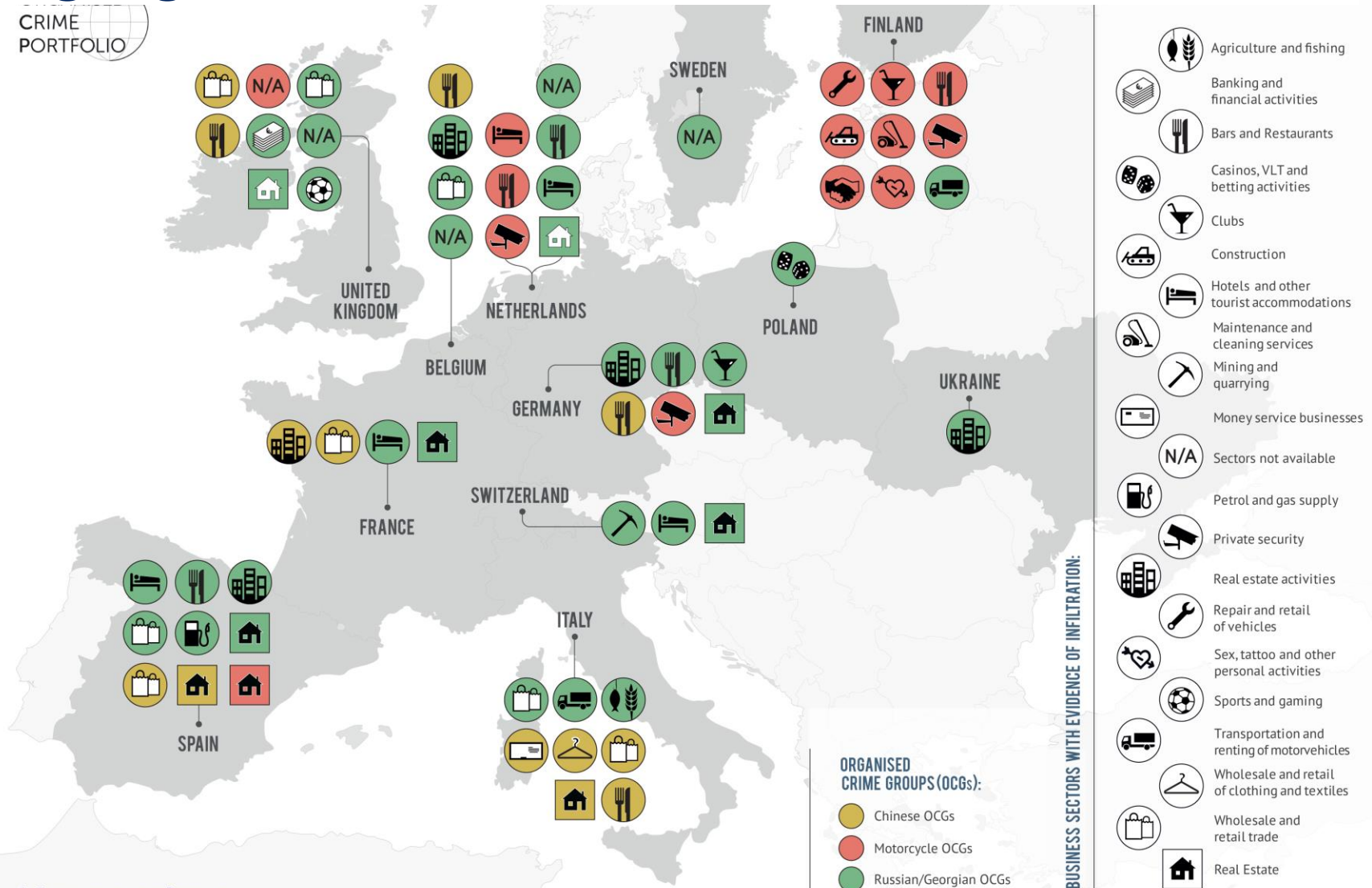


BUSINESS SECTORS WITH EVIDENCE OF INFILTRATION:

- Agriculture and fishing
- Banking and financial activities
- Bars and Restaurants
- Casinos, VLT and betting activities
- Clubs
- Construction
- Hospitals and residential care
- Hotels and other tourist accommodations
- IT and other service activities
- Manufacturing
- Mining and quarrying
- Others
- Other assets/sectors
- Petrol and gas supply
- Private security
- Real estate activities
- Renewable energy
- Sports and gaming
- Transportation and renting of motorvehicles
- Waste and scrap management
- Wholesale and retail of clothing and textiles
- Wholesale and retail of food
- Wholesale and retail of gold and jewellery
- Wholesale and retail trade
- Real Estate

Russian/Georgians, Chinese OCGs, motorcycle gangs investments

CRIME
PORTFOLIO



Source: Project OCP (www.ocportfolio.eu)

ORGANISED
CRIME
PORTFOLIO

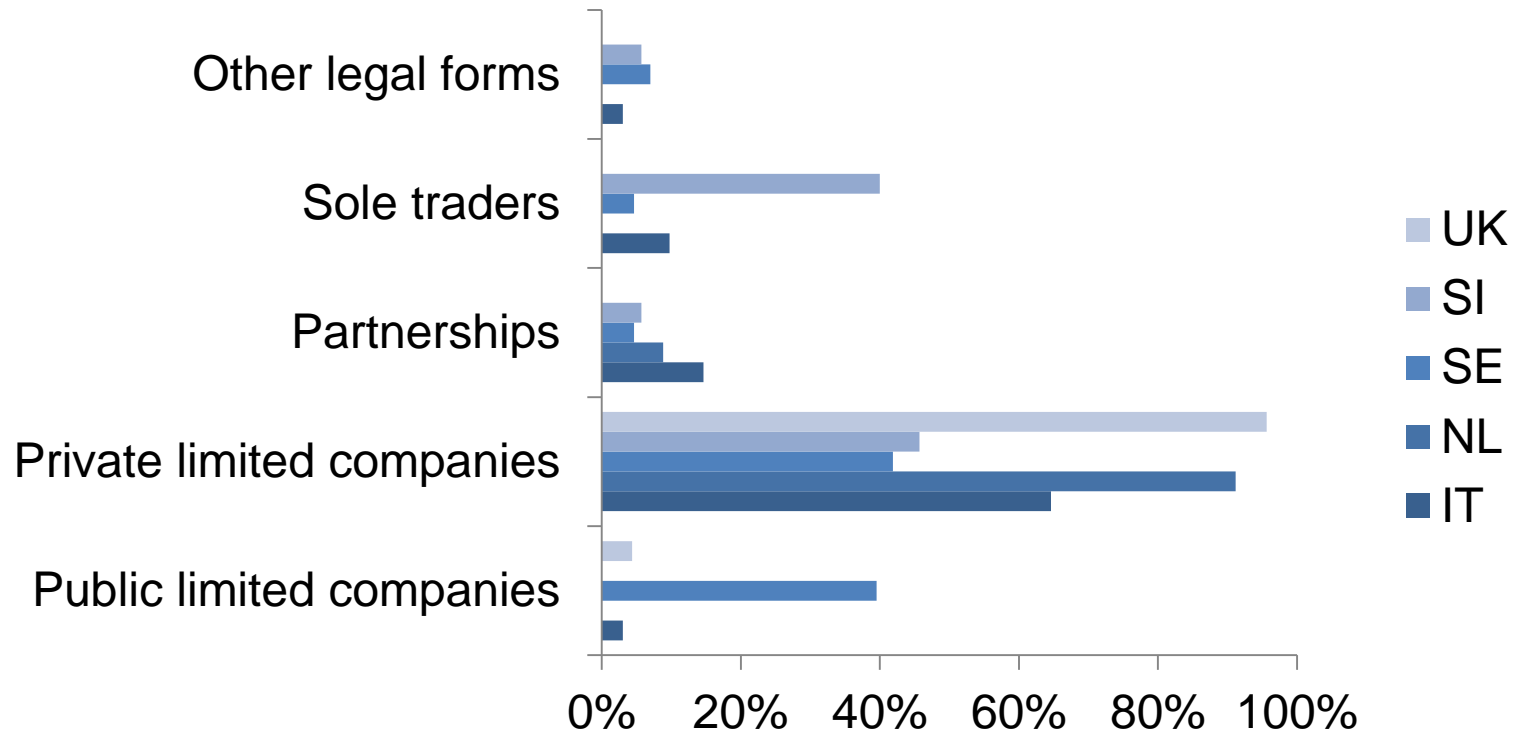


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Infiltrated businesses

- Preference for **Private limited companies**
- Easy to incorporate and manage and to minimise the damage of seizure and confiscation

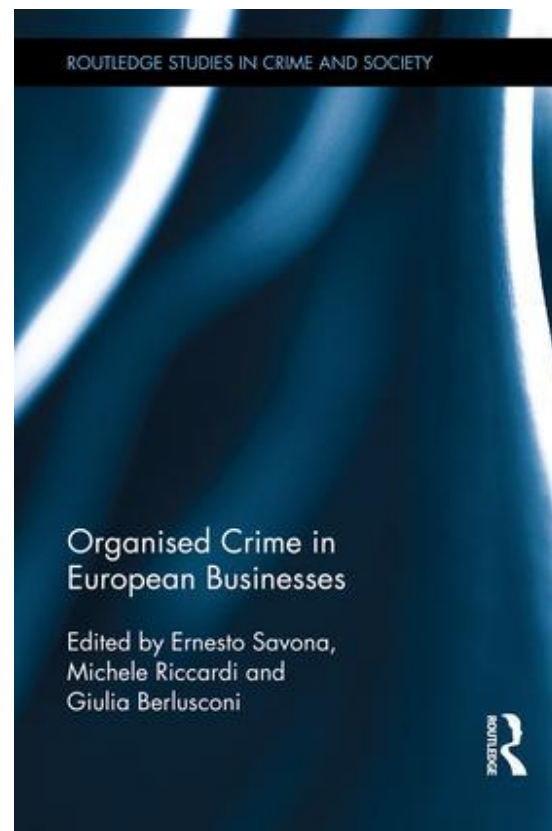


Source: Project ARIEL (www.arielproject.eu)

OC infiltration in legitimate businesses

- Emerging research topic
- National and European research projects by Transcrime
- Routledge book

Organised crime in European businesses



From *cold* to *heat* maps of risk

Project MORE

- **MORE – Modelling and mapping the risk of SOC infiltration in legitimate businesses across EU territories and sectors**
- **Co-funding:** EU Commission, DG Home Affairs
- **Duration:** until Dec 2017
- **Partners:**
 - UCSC – Transcrime, *Coordinator* (Italy)
 - SWP – Stiftung Wissenschaft und Politik (Germany)
 - BRA – Swedish National Council for Crime Prevention (Sweden)
- **Associate partners:**
 - Europol (Netherlands)
 - BKA – Bundeskriminalamt (Germany)
 - Ministero dell'Interno (Italy)
- **National contact points**

Project MORE activities

Collecting data and case studies in EU 28



Analysing data and case studies

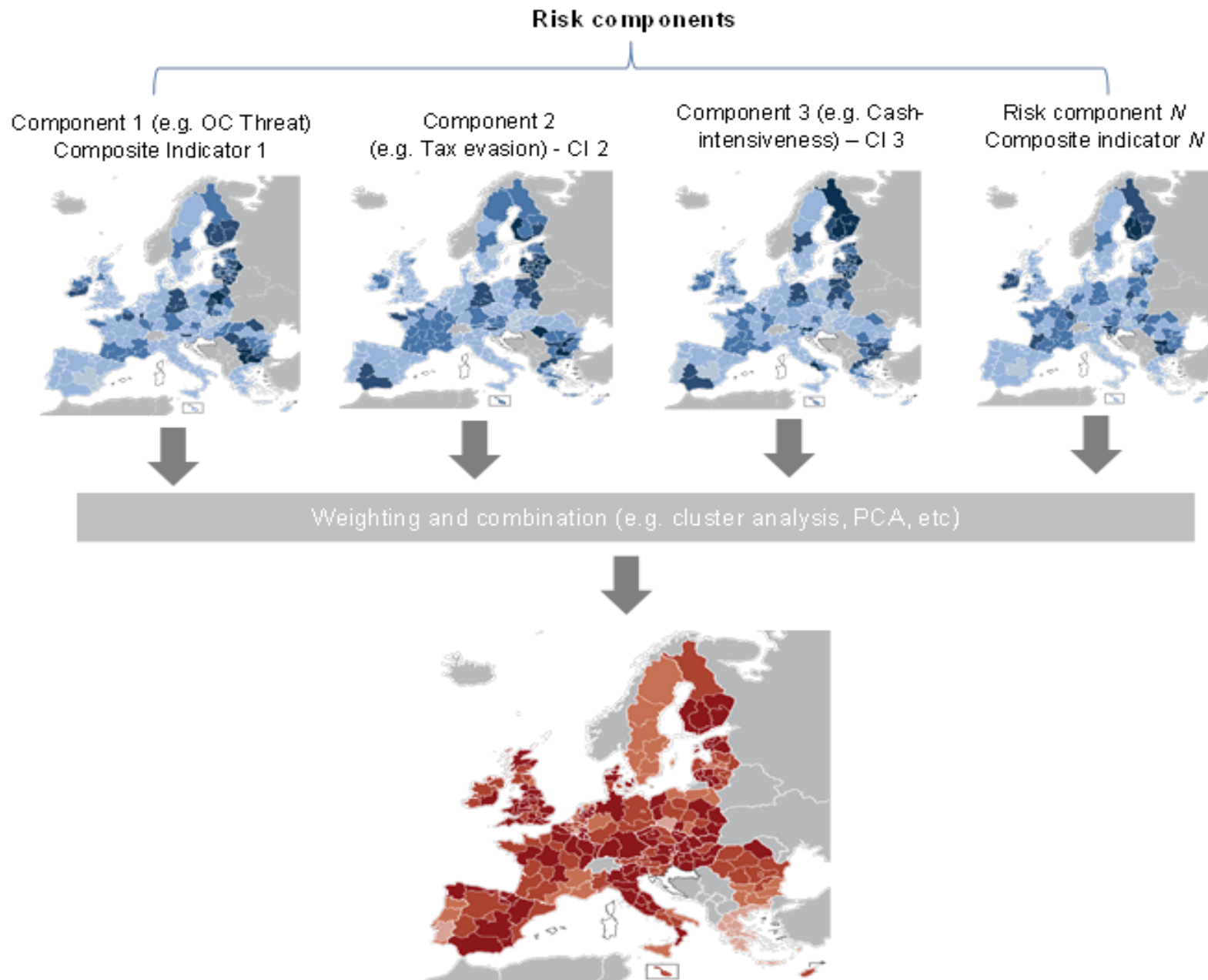


Developing risk assessment model (RAM)

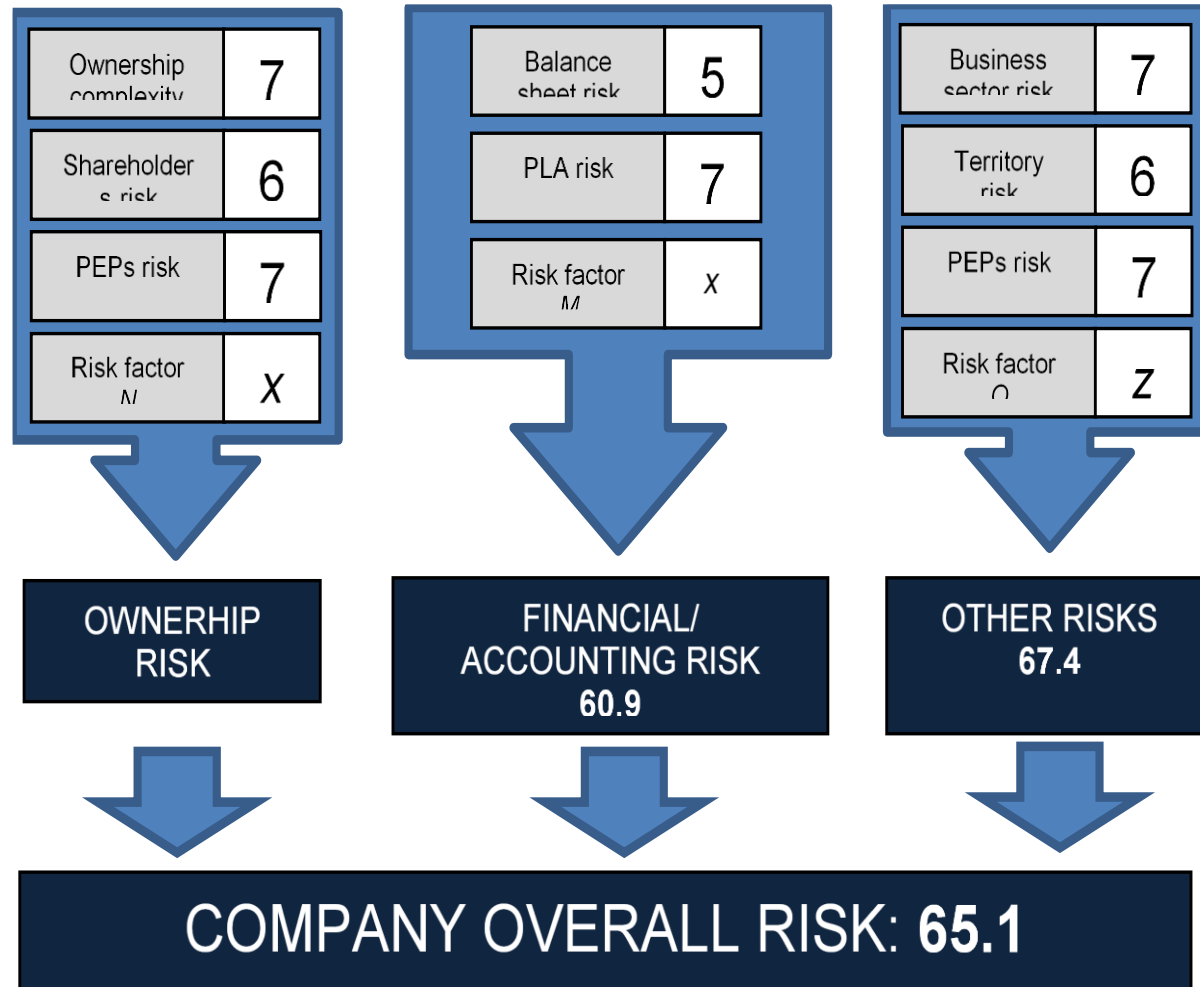
Assessing the risk of what?

- of territories
- of business sectors
- of transactions
- of procedures (e.g. public procurements)
- of actors (e.g. private businesses)

Macro risks by territories



Risk factors at company level



MORE: Data and info we are collecting

Case-studies

1. Judicial files
2. Police files
3. Relevant contacts (e.g. prosecutors)

Blacklists/ Watchlists of businesses

1. Corruption blacklists
2. Banned companies
3. Seized/Confiscated companies

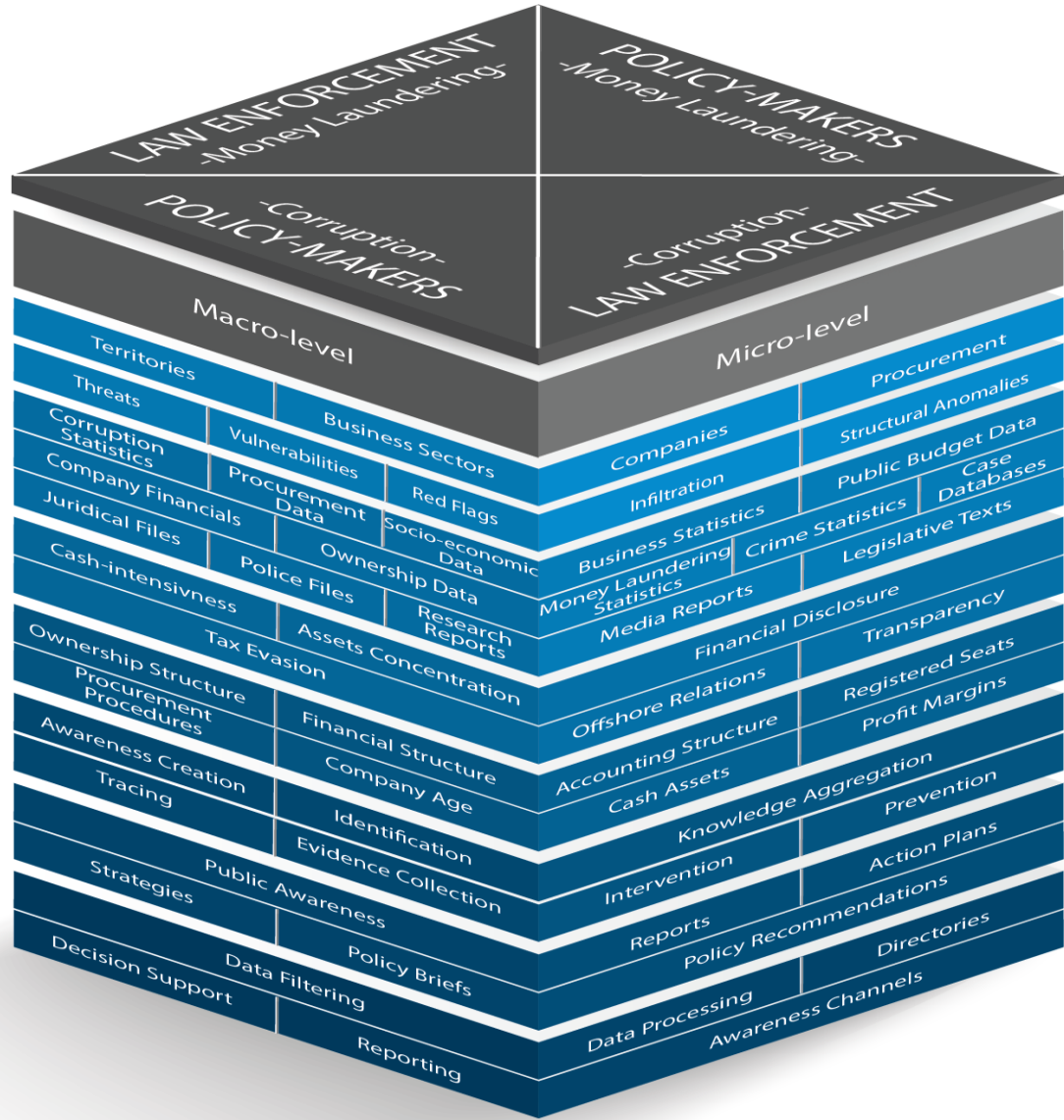
Institutional reports & open sources

1. OC reports
2. ML reports
3. Media reports

Micro risks by companies

At the **micro level**, a portfolio of **red-flags** and **predictors** as well as related **risk-algorithms** are produced. These micro risk factors focus on companies infiltrated in order to enable LEA's to recognize them

The red-flags will allow attributing, to a certain company an overall risk score resulting from the weighted combination of the scores for each risk factor that was identified and tested. The risk-algorithm is conceptualised and designed relying also on predictive modelling in anti-fraud projects *The obtained set of rules and indicators will be incorporated in the toolkits and in particular will serve as the basic structure of the toolkit for LEAs.*



Policy implications

- Moving from cold maps (showing how many OCGs are present and/or how do they invest their money and where) to hot maps, that outline the risks of OC infiltration, means four main contributions:
 - 1. Developing a methodology to assess the most relevant risks for the economy of European MS;
 - 2. Improving the quality of data collected;
 - 3. Providing policy makers with suggestions to develop focused and targeted preventive policies;
 - 4. Providing LEAs with instruments for a better understanding of the phenomenon of infiltration, helping them to develop tactical intelligence in recognizing sentinel crimes, and connecting these crimes to the process of infiltration.
- How?

Policy implications

- These toolkits will also represent a ground-breaking instrument at the disposal of policy-makers to **identify the risk areas** in order to have evidence for where to intervene with **more effective evidence-based policies**.
- The toolkits will provide policy-makers an **immediate picture (e.g. through interactive maps) of the territories** at higher vulnerability (e.g. because of higher cash-intensiveness or higher number of shareholders from risky countries) and threat (e.g. because of higher levels of OC or of tax crimes). Furthermore, they will get a **mapping (for example by using intuitive and interactive charts) of the business sectors** at higher threat and vulnerability.

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Policy implications

- They will also be equipped with a system to create **clusters of territories and economic sectors with similar characteristics**. This will help policy-makers to identify other competent authorities (in other territories and settings) with similar problems and with which to strengthen cooperation and the exchange of best practices.
- These stakeholders will also receive information about the **risk trends across territories and sectors**, in order to monitor the development of OC infiltration across time. A system of **early warning** will **signal anomalies** with respect to certain risk factors and reports and **policy-briefs including best practices** adopted in other contexts will help them to address certain risk-factors and anomalies. Through the toolkits, policy makers will be also able to **accessing new enlarged datasets** which will increase their knowledge of complex phenomena such as organised crime, money laundering and corruption.

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